



INTERNATIONAL FEDERATION OF AERONAUTICAL INFORMATION MANAGEMENT ASSOCIATIONS

The Global Voice of AIM

**IFAIMA GLOBAL AIM - ARUBA 2026
CONFERENCE BOOK**



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ADVANCING AIM. CONNECTING THE WORLD.



INTERNATIONAL FEDERATION OF
AERONAUTICAL
INFORMATION MANAGEMENT ASSOCIATIONS

The Global Voice of AIM

PRESIDENT'S MESSAGE

Esteemed Colleagues,

The aviation industry continues to evolve at a pace that demands greater accuracy, efficiency, and digital maturity in the way aeronautical information is managed. As we gather for the 2026 Global AIM Conference, we do so at a pivotal moment in this transformation. The theme, ***“AIS to AIM: What’s Holding Us Back — and How We Move Forward,”*** challenges us to confront the realities of our progress and the obstacles that still stand between traditional Aeronautical Information Services (AIS) and a fully realised Aeronautical Information Management (AIM) environment. This transition is not merely a technical upgrade; it is a fundamental shift in how aviation data is produced, shared, and used to support global air navigation.

Despite notable advancements across many regions, the journey from AIS to AIM remains uneven. Some States and organisations continue to face persistent challenges—ranging from outdated infrastructure and limited digital capabilities to regulatory misalignment, insufficient funding, and gaps in workforce readiness. These barriers slow down the adoption of modern data-centric practices and hinder the seamless integration of aeronautical information into the broader digital aviation ecosystem. The Global AIM Conference provides a platform to openly examine these issues, understand their root causes, and collectively identify practical solutions that can accelerate global harmonisation.



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PRESIDENT'S MESSAGE

This year's programme brings together a diverse community of experts, industry partners, regulators, service providers, and operational stakeholders. Through an array of presentations, a hands-on workshop, panel discussions, and networking opportunities, participants will explore the full spectrum of AIM transformation. The conference aims to equip attendees with actionable insights and strategies they can apply within their organisations and regions. The emphasis is not only on recognising what holds us back, but on building a shared commitment to move forward with clarity, confidence, and purpose.

As we embark on this week of learning, dialogue, and partnership, we are reminded that AIM is not an isolated discipline—it is a cornerstone of safe, efficient, and future-ready aviation. It is my hope that the work we do here in Aruba will help shape the next chapter of global aeronautical information management. Together, we have the opportunity to strengthen our collective capabilities, close the persistent gaps, and advance toward a more integrated and digitally empowered future for aviation worldwide.

“

***AIS to AIM: What's Holding Us Back — and
How We Move Forward***

”



Funmi Adeyemi
IFAIMA President



IFAIMA



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Important Information

BADGE

The use of badge to enter the conference and exhibition area will be mandatory during all times.

MOBILE PHONE

We ask all phones to be in silent mode or turned off in the conference room.

SLIDO

Go to www.slido.com and enter the code **#Aruba2026**.

For general information about the city, please use the link below:

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Meet Our Speakers & Moderators



Saulo Da Silva

Dr. Saulo da Silva started his career as an Air Traffic Controller in 1984 and during his 12 years as a Controller he went back to the university and became an Engineer specialized in electronics and telecommunication. He moved to the Brazilian ANSP HQ in 1996 where he started working on air traffic, airspace and information management planning and implementation including procedure design and flight inspection. Dr. Saulo da Silva joined ICAO in 2007 as an Air Traffic Management specialist. He served as Secretary of the Air Traffic Management Requirements and Performance Panel, and the Separation and Airspace Safety Panel, where he led the efforts to develop new concepts and Standards and Recommended Practices related to Information Management and Flight and Flow Information for a collaborative environment. Currently Dr. Da Silva is the Chief of the Global Interoperable Systems Section in the ICAO Air Navigation Bureau and responsible for the development of the Global Air Navigation Plan, system-wide information management (SWIM) and also responsible for the development of an international aviation trust framework to help the aviation system reduce the cyber-attack surface and keep resilience considering the interconnected aviation ecosystem.



Stephan Dubet

Stephane DUBET is the Head of International Coordination and Projects within AIS France at DSNA (the French ANSP). He has been actively contributing for over a decade to numerous international activities dealing with aeronautical information, data management and system wide information management. Stephane currently acts as the ICAO Information Management Panel Chairman.

Meet Our Speakers & Moderators



Olga de Frutos Martin

Olga de Frutos Martin is an Air Navigation Technical Officer at the International Civil Aviation Organization (ICAO), where she has worked for more than a decade at the forefront of the digital transformation of aviation information and air navigation. She serves as Secretary to the Information Management Panel, the Information Security Working Group under the Trust Framework Panel, and the Global Air Navigation Plan Study Group, supporting international provisions in information management, cybersecurity and the long-term evolution of the global air navigation system.

At ICAO, Olga has played a key role in advancing the global vision for information management and SWIM, supporting the evolution from traditional aeronautical information management towards a more digital, connected and interoperable information environment. She also contributes to the modernization of the Aviation System Block Upgrades (ASBU) framework and to global guidance and implementation support for States and Regions. Prior to joining ICAO, Olga worked with ACI World, IATA, Airbus and AENA, contributing to safety guidance, SESAR performance analysis and operational improvements across the aviation value chain. She holds a Master's degree in Aeronautical Engineering from the Universidad Politécnica de Madrid and brings a broad international perspective from working across the global aviation community.



Natasha Leonora-Belefanti

Natasha Leonora-Belefanti, BEng. is an aviation professional from Curaçao with more than 15 years of experience in aviation. Fluent in Papiamentu, Dutch, English, and Spanish, she currently serves as Manager AIM at the Dutch Caribbean Air Navigation Service Provider (DC-ANSP), leading AIM services across the Dutch Caribbean.

Since 2016, Natasha has served as ICAO NACC Working Group AIM Task Force Rapporteur, supporting regional collaboration, AIM implementation, competency development, and modernization initiatives across the NACC Region.

She holds a Bachelor of Engineering in Aviation Engineering & Technology from the Amsterdam University of Applied Sciences and has a strong interest in AIM modernization, digital transformation, automation, information quality, and exploring practical ways emerging technologies can support AIM professionals and their daily operations.

In addition to her aviation career, Natasha is an instructor and has been tutoring secondary-level Mathematics, Physics, and Science since 2008. Above all, she is a true advocate for AIM and the AIM profession, passionate about its continued development, modernization, and recognition within the global aviation community.

Meet Our Speakers & Moderators



Nilknarf E. I. Kock

Nilknarf E.I. Kock serves as CEO of Air Navigation Services Aruba N.V. (ANSA). In this role, he oversees the provision of air navigation services, including air traffic control (ATC), aeronautical information management (AIM), and communication, navigation and surveillance (CNS/ATM) systems within Aruba's airspace.

Under his leadership, ANSA is committed to delivering safe, efficient, and reliable air navigation services in accordance with national and international aviation standards and regulations. His leadership supports ANSA's mission to contribute to Aruba's economic development through the provision of high-quality air navigation services within the Beatrix Control Zone, while advancing its vision of being recognized as a premier provider distinguished by the highest standards of safety and quality.



Benoit Maisonne

Benoit Maisonne is an AIM consultant with 25 years in the field. He is a relentless pioneer in AIM; he developed the electronic AIP Specification for EUROCONTROL, then the first eAIP software, the first collaborative AIP editor and the first AIP generated from AIXM 5 data. More recently, he designed the first AIM software suite on the cloud.

Meet Our Speakers & Moderators



Mr. Wayne Osse

Accelerating SWIM implementations across the Americas, APAC, Europe, Africa and Middle East.

Developed the SWIM Sandbox Concept and implementations used for SWIM workshops globally.

40 years of experience in information exchange and globally distributed systems in finance and aviation as developer, production support, architect, systems engineer, development lead, and manager in startups and global enterprises.

- CANSO - SWIM and FF-ICE Implementation WG Co-Chair, CANSO SWIM Toolkit originator

- ICAO IMP - Advisor for Canada



Jonathan Weaver

Jonathan Weaver is Esri's Global Aviation Business Development Executive with more than 25 years of experience applying GIS to complex operational and business challenges. He works with aviation organizations worldwide to advance the use of geospatial technology across Aeronautical Information Management, air navigation, airports, and UTM. Jonathan holds a post-graduate certificate in business applications of artificial intelligence, reflecting his interest in finding innovative ways to bring GIS and AI together in aviation. His work focuses on helping aviation organizations modernize the management and delivery of authoritative data, connect information across the enterprise, and build the digital foundations needed for safer, more efficient, and increasingly data-driven aviation operations.

Meet Our Speakers & Moderators



Caroline Doucet

Ms. Caroline Doucet has been in the aviation industry for more than 30 years and was introduced to aviation as a commercial pilot, where she piloted float planes and was also a flight instructor. She joined NAV CANADA in 1999 where she has been involved in NOTAM processing and improvements for 25 years. In the last 6 years, she has led a National NOTAM improvement strategy within NAV CANADA which involved the participation of originators, Technology groups, Airlines and the Regulator. In her current role, she manages a team that maintains all the ANSP standards related to AIM and Instrument Flight Procedures Design. Caroline is also a member of the ICAO AIM working group under the Information Management Panel, leading the NOTAM System Replacement focus group.



Carsten Skrybeck

Carsten Skrybeck graduated from Goethe University Frankfurt am Main in 2017 with a degree in Physical Geography, majoring in Geoinformation Systems and Remote Sensing. In the same year, he started at Jeppesen in the NavData Approach Coding Team within Global Data Management. Since 2022, he has been the Source Liaison for relationship management with aviation authorities and aeronautical data providers in Africa, Russia and Southern Europe, among others. His main objective is to ensure a smooth flow of high quality and in time aeronautical data. In his leisure time, Carsten enjoys being outdoors. He likes doing sports, especially cycling and tennis.

Meet Our Speakers & Moderators



Mr. Dominik Angst

Dominik Angst, ITV Consult AG

Since November 2000 Dominik Angst is employed as senior consultant at ITV Consult AG and since January 2019, he is the Managing Director. He is mainly focusing on consulting and project management in the field of Aeronautical and Spatial Information Management. The qualified rural engineer (MSc. ETH) graduate with an Executive Master of Business Administration UAS has an extensive experience in spatial and geo-related information management. Since more than 10 years he is consulting Civil Aviation Authorities (CAA) and Air Navigation Service Providers (ANSP) in the domain of Aeronautical Information Management (AIM). One of the main focuses is the transition from AIS (Aeronautical Information Services) to AIM (Aeronautical Information Management) according to ICAO's Roadmap and AIM Automation.

Since over four years ITV Consult AG is responsible for the development and operation of the Data Collection Service (DCS) Switzerland on behalf of FOCA.

Education:

- Rural engineer (MSc. ETH Zurich)
- Executive Master of Business Administration



Philip Woodhams

Philip Woodhams is a business development manager at 49North located in Ottawa, Canada. With 35 years in the geospatial industry and focusing on AIM over the last decade, he has extensive experience in delivering technology solutions in air, sea and land domains around the world. Philip has been involved with delivering complex projects to large organizations and is always looking for new approaches to problems of any size. Having worked in a wide range of roles, he has broad expertise that he uses to engage with others and progress ideas. Until recently, Philip managed technology modernization projects for a large ANSP and is now focused on delivering flight procedure design and aeronautical charting technology to ANSPs and militaries.

Meet Our Speakers & Moderators



Jodi Brainard

Ms. Brainard is the ICAO and NATO Representative for the National Geospatial-Intelligence Agency (NGA). She represents NGA Aeronautical Navigation Office on Aviation and Aeronautical Safety issues and policy to civil and military aviation authorities of regional governments. She has work for NGA for over 20 years in numerous capacities related to Aeronautical Navigation and Standards. She has served as an Aeronautical Representative since March 2006. Ms. Brainard holds degrees in Masters of Aeronautical Engineering, Bachelors in Civil Engineering specializing in Airfield Construction, and Bachelors in Aeronautical Engineering.



Mr. Jacek Pilichowski

Jacek Pilichowski is a Source Liaison at Jeppesen ForeFlight, based in Gdansk, Poland.

He holds master's degrees in law and economics and has a strong background in business analysis. Since joining Jeppesen in 2016, he has held several roles, progressing from Navdata Analyst to the AIM team before taking on his current role as Source Liaison in 2022. In this capacity, he manages relationships with stakeholders across the aeronautical data chain in the Middle East, Pacific, and selected European regions. Outside of work, he is the proud father of a three-year-old daughter and an accomplished competitive sailor

Meet Our Speakers & Moderators



Mr. Karel Dolinski

Karel Dolinski graduated from Gdańsk University in 2021 with a PhD in Socioeconomic Geography and spatial management. He started working at Jeppesen in 2019 in Approach Coding within the Global Data Management department and later became a trainer in this area.

At the end of 2025, Karel moved into the position of Source Liaison, where he manages relationships with ANSPs and external source providers across the Latin America region, ensuring seamless communication with officials and representatives from various countries. He is responsible for distributing information about source publications and keeping colleagues informed of updates and workload volumes, supporting the organization's operational efficiency and global engagement.



Nick Dryer

Nick Dryer graduated from Iowa State University with a degree in Aerospace Engineering. He began his career in the rail industry, where he held engineering and research and development roles before growing the first commercial beyond line-of-sight UAS program in the United States, pioneering the regulatory pathways required for the program's success.

In 2024, Nick joined Jeppesen ForeFlight to help establish the Aviation Incubation team, which takes an engineering-first approach to solving complex industry challenges. Drawing on the organization's 90-plus years of aviation history, the team has identified a significant challenge within the ANSP world and are actively building towards solutions. Nick serves on the Board of Directors of AUVSI, the largest professional organization for uncrewed systems, and is an active member of RTCA, and ASTM.

Meet Our Speakers & Moderators



Chepa Rojer

Chepa Rojer is an aviation information management professional working within the Aeronautical Information Management (AIM) environment at DC-ANSP as an AIS Officer. His work focuses on the management, processing, and digital transformation of aeronautical information and related operational systems.

He has experience in developing and maintaining solutions that support AIM processes, including NOTAM and AIP products, as well as implementing digital workflows. His work combines aviation operational requirements with information technology, automation, and data management.

In recent year, his focus has increasingly been on the modernization of AIM processes through Microsoft 365 and the Power Platform, including Dataverse, Power Apps, Power Automate, SharePoint. He is also involved in exploring the implementation of System-wide Information Management (SWIM) concepts within the AIM environment and the transition toward more automated, service-oriented information management.

His professional interests include aviation information management, system integration, automation, data quality, digital transformation, and the practical application of emerging technologies to improve the efficiency and reliability of AIM operations.



Michael Seybert

Mike Seybert is a 15-year Esri veteran and Senior Solution Engineer on Esri's National Government team, based at the company's headquarters in Redlands, California. He supports Esri's global aviation community, including civil aviation authorities, air navigation service providers, airport authorities, airlines, and drone operators. His expertise spans technical sales, global aviation standards and practices, enterprise system architecture, UAS-based imagery capture and processing, commercial industries, and advanced geospatial information systems (GIS) workflows. Mike is particularly interested in manned and unmanned aviation, as well as the automation of aviation-related systems. In addition to supporting the global aviation industry, he contributes to Esri's corporate drone operations as an FAA Part 107-certified commercial drone pilot.

Meet Our Speakers & Moderators



Jean-Michel VARON

My career began in 1983 AT NOTAM Office, then Flight Procedure Designer during 15 years. In 2002, Head of first FPD RNAV Office which was built up from scratch. In 2010 first time Head of AIS OPS office, AIP, Database and Charts production. Then I passed 5 years of data migration project manager (from 4.5 database full of gaps to almost complete 5.1 database by end of 2026). Finally, I will end my career next month beginning of October 2026 as Head of AIS OPS office.



Fernando Cruz
Alburquerque

Fernando Cruz Alburquerque is Vice President of IFAIMA (International Federation of AIM Associations) and Supervisor of Aeronautical Information (AIM) at ANSP., Peru's civil aviation authority. He brings over 17 years of experience leading aeronautical information management in Peru and across the CAR/SAM region.

He has officially represented IFAIMA before ICAO, IATA, CANSO, and the FAA at different international forums, driving the transition from AIS to AIM/SWIM across multiple member states.

He holds an MBA along with postgraduate degrees in Business Administration and Public Management, and has led digitalization projects for NOTAM and flight plans (FPL) in Peru.

Meet Our Speakers & Moderators



George Baldeh

Mr. George Baldeh retired from ICAO in December 2019. He formerly served as the ICAO Regional Officer AIM Responsible for the ICAO WACAF Region and was also overseeing the ESAF Region. Mr Baldeh's professional journey with ICAO began in 1990 when he was appointed Assistant Technical Officer, Rules of the Air, Air Traffic Services from 1990-1992; followed by Regional Officer ATM/SAR, WACAF Region (1992-2003). In 2003, he was re-assigned by ICAO to the post of Regional Officer AIS/MAP and subsequently became ICAO Regional Officer AIM.

Mr. Baldeh is a British-trained and licensed Air Traffic Controller and holds a Private Pilot License (PPL) and Flight Radiotelephony Operator's License. He graduated with a BSc Aviation Management from the school of Aeronautics, Florida Institute of Technology, USA, in 1987. In 2006, he completed the Senior Jeppesen AIS Course in Frankfurt, Germany, focusing on Jeppesen Flight Information Management processes and procedures. He has completed a postgraduate course in Air and Space Law at the Civil Aviation Academy of St. Petersburg, Russia. During his time at ICAO, Mr. Baldeh was nominated as Secretary of the APIRG Airspace Management Task Force, the APIRG AIS Automation Task Force, and the APIRG AIS/AIM Transition Activities. Since 2023, Mr. Baldeh has been serving as a Senior AIM Consultant for Nilacandi. In this role, he aims to support States from Africa and beyond in their transition from AIS to AIM, advising on data governance, regulatory compliance, and the implementation of AIM digital platforms.



Funmi Adeyemi

Olufunmilayo "Funmi" Adeyemi is a seasoned Aeronautical Information Management (AIM) professional with over twenty years of progressive experience at the Nigerian Airspace Management Agency (NAMA), where she has served in the International NOTAM Office, AIM Publications, and Aeronautical Information Services, rising to Deputy General Manager. She is the President of the International Federation of AIM Associations (IFAIMA) and contributes globally as a member of ICAO's Information Management Panel (IMP) and Working Group A, supporting the development of international AIM standards and best practices.

Her expertise includes producing and managing the Nigerian Aeronautical Information Publication (AIP), overseeing AIRAC cycle compliance, and liaising with domestic and international stakeholders to ensure the accuracy, timeliness, and quality of aeronautical data.

She holds degrees in Industrial and Analytical Chemistry, is an ICAO-certified Instructor, and is also committed to youth development, volunteering with the NBCFAE Aviation Career Education Academy to introduce students to aviation through STEM based learning.

IFAIMA Global AIM — Aruba 2026



Thank You

